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Elanor Investors Group

FY23 Results Presentation

ASX: ENN 22 August 2023

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ACKNOWLEDGEMENT OF COUNTRY

Elanor is proud to work with the communities in which we operate, to manage and improve properties on land across Australia and New Zealand.

We pay our respects to the traditional owners, their elders past, present and emerging and value their care and custodianship of these lands.



Overview and FY23 Results



Growing the value of the funds management platform

Strong growth in funds management EBITDA with material earnings accretion in FY24 from the Challenger transaction¹

Actual FY23



Recurring Funds Management Income (excl. acq fees)

+19% on FY22



9.13cps

FY23 Distribution per Security

-32% on FY22



Funds Management EBITDA

+16% on FY22



Managed Fund equity raised in FY23 relating to FUM of \$591m Well positioned for FUM growth



Core Earnings² -31% on FY22

\$	
\$2.	97b

Group FUM

+9% on FY22

Proforma FY23 (Post Challenger Transaction)



\$20.9m

Proforma FY23 Core Earnings³ +67% increase on FY23 actual



\$6.2bn

Proforma Group FUM⁴ +109% increase on FY23 actual

1. Elanor acquired Challenger's commercial real estate funds management business on 7 July 2023 (see Section 2)

2. Core Earnings for the prior comparative period included transactional income of \$5.2 million

3. Proforma Core Earnings for FY23 assuming the acquisition of Challenger's commercial real estate business completed on 1 July 2022 and generated incremental funds management EBITDA of \$12m for the year (\$8.4m after tax)

4. Post Challenger transaction which completed on 7 July 2023



FY23 results: strong growth in funds management income

Driving value of the funds management platform: 20% growth in Funds Management Income (pre acquisition of Challenger's real estate funds management business)

Key drivers of Core Earnings: Funds Management EBITDA **Co-Investment Income** 2 **Transactional Income** 3

Funds Management EBITDA	FY23 \$m	FY22 \$m
Management Fees	28.3	23.6
Acquisition/Transaction Fees	8.3	12.6
Development and Leasing Fees	5.8	5.1
Performance Fees	7.1	-
Funds Management Income	49.5	41.3
Corporate Costs	(32.4)	(26.6)
Funds Management EBITDA	17.1	14.7
Investment Income ¹	9.3	8.0
Transactional Income ²	0.3	5.2
STI	(2.8)	(2.5)
Core Earnings EBITDA	24.0	25.4

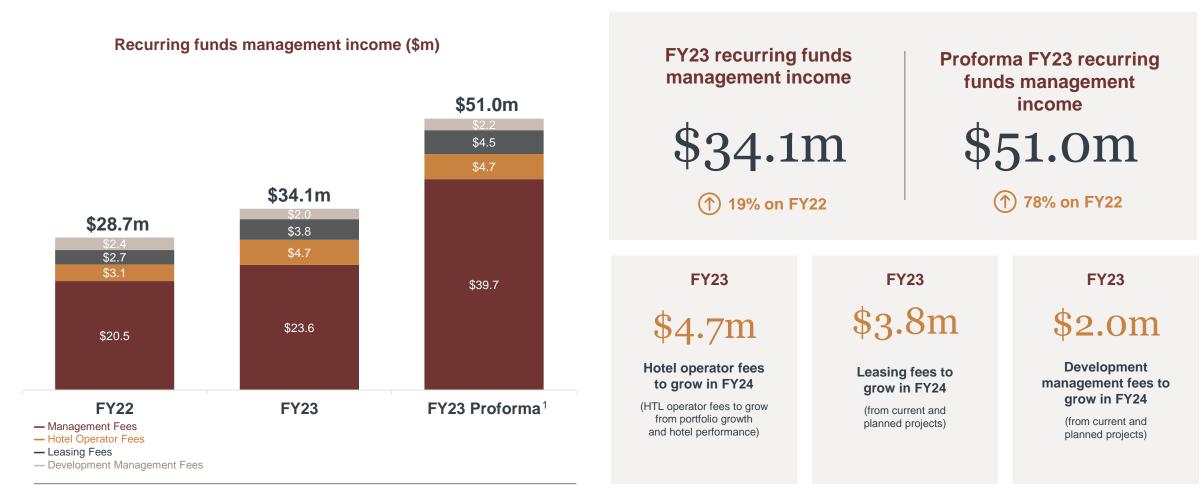
1. Distributions received/receivable from co-investments in Elanor managed funds

2. Gain on sale of co-investments. Prior year related to sale of co-investments and balance sheet asset of \$13.2m, less \$2.6m retained by the Group, offset by \$6.0m of non-recurring EHAF distribution guarantee



Strong growth in recurring funds management income

Driving value of the funds management platform: 19% growth in recurring Funds Management Income (78% on a proforma basis¹)



1. Proforma recurring funds management income for FY23 assumes the acquisition of Challenger's commercial real estate funds management business completed on 1 July 2022. The proforma reflects incremental base management fees, leasing fees and development fees of \$16.1m, \$0.6m and \$0.2m respectively



Material earnings accretion from the Challenger transaction

Driving value of the funds management platform

The Challenger real estate funds management business has been successfully integrated into Elanor's fund management platform delivering forecast annualised incremental funds management EBITDA of \$12 million

Proforma FY23 EPS¹ is 14.12 cents compared to actual FY23 EPS of 10.15 cents

	Actual FY23 \$m	Proforma ¹ FY23 \$m	Increase
_			
Funds Management Income	49.5	66.4	+34.1%
Funds Management EBITDA	17.1	29.1	+70.2%
Funds Management EBITDA margin	34.5%	43.8%	+27.0%
Core Earnings	12.5	20.9	+67.2%
Number of Securities ('m)	124.1	148.8	+20.0%
Earnings per security (cents)	10.15	14.12	+39.1%



1. Proforma Core Earnings and EPS for FY23 assumes the acquisition of Challenger's commercial real estate funds management business completed on 1 July 2022 with Elanor issuing 24.754 million ENN securities as consideration for the acquisition. The proforma reflects incremental funds management EBITDA of \$12m and incremental Core Earnings of \$8.4m for FY23 (after tax of \$3.6m)

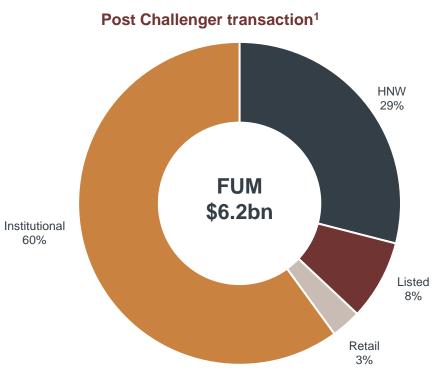


New Institutional capital partners

Driving value of the funds management platform

	Investment Mandate
Challenger Life Company (CLC) Australia's largest provider of annuities	Appointed as CLC's exclusive real estate investment manager and real estate funds management partner in Australia and New Zealand as part of the Challenger transaction
Abu Dhabi Investment Council (ADIC) Investment arm of the Government of Abu Dhabi	Secured the ADIC real estate investment mandate as part of the Challenger transaction
Permodalan Nasional Berhad (PNB) Government owned investment management company	Elanor Healthcare Real Estate Fund mandate to grow a portfolio of core healthcare real estate assets







Acquisition of Challenger's Real Estate Funds Management Business

Acquisition of Challenger's Real Estate Funds Management Business

Delivers significant Securityholder value

The acquisition of Challenger's real estate funds management business was completed and successfully integrated into Elanor's funds management platform in July 2023



Financially compelling transaction delivering material earnings accretion Forecast incremental FY24 EBITDA of \$12 million reflects a transaction EBITDA multiple of ~3x on consideration of \$37.7 million



Strengthened recurring base funds management fees increasing annualised run-rate base management fees to \$40.7 million¹ from \$23.6 million in FY23



Step-change in size and scale increasing FUM more than 2x from \$3.0 billion at 30 June 2023 to \$6.2 billion



Well positioned for growth with Challenger becoming Elanor's largest Securityholder (13.6%) and Abu Dhabi Investment Council holding 3.0% interest in Elanor. Exclusive distribution agreement with Fidante combines Elanor's leading real estate funds management platform with Challenger's best in class capital raising capability

1. Pro-forma for the impact of the annualised base management fees from the Challenger transaction on ENN's 30 June 2023 annualised run-rate base management fee income (excluding Hotel operating fees)





Driving value of the funds management platform by growing run-rate recurring Funds Management EBITDA to \$16.2 million

Run-rate recurring Funds Management EBITDA is forecast to grow by ~9x to \$16.2 million for FY24 based on the Group's FUM following the Challenger transaction

Run-rate corporate costs include the annualised incremental costs of the Challenger transaction

	Actual	Run-rate ¹
	FY23 \$m	FY24 \$m
Management Fees ¹	28.3	48.7
Leasing and Development Fees	5.8	5.9
	34.1	54.6
Corporate Costs	(32.4)	(38.4)
Recurring Funds Management EBITDA	1.7	16.2
Recurring Funds Management EBITDA margin	5.1%	30.0%

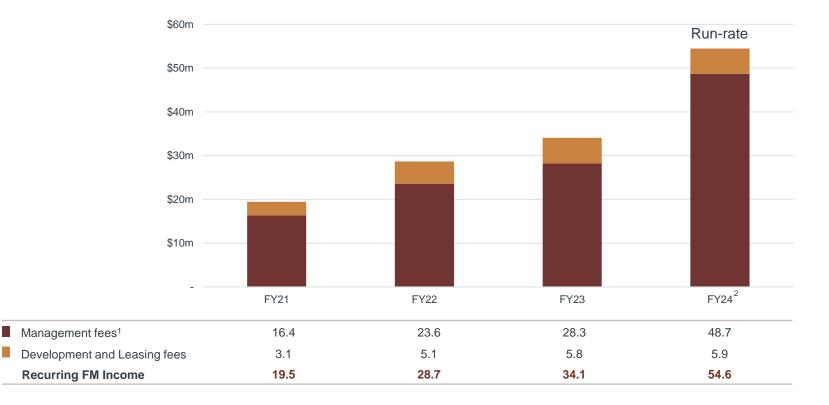
1. Forecast run-rate recurring Funds Management EBITDA for FY24 reflects run-rate base management fees on FUM as at 30 June 2023 and FUM acquired as part of the Challenger transaction completed on 7 July 2023. Corporate costs reflect run-rate Corporate Costs following completion of the Challenger transaction. Hotel management fees and leasing and development fees reflect management forecasts for FY24 based on the current portfolio of Managed Funds. Excludes acquisition fees, transaction cost recoveries and performance fees



Growing run-rate recurring funds management income to \$54.6 million^{1,2}

Re-rating the certainty and quality of recurring funds management income

Run-rate recurring funds management income of \$54.6 million, a 60% increase on FY23



Recurring Funds Management Income

1. Includes base management fees and Hotel operating fees

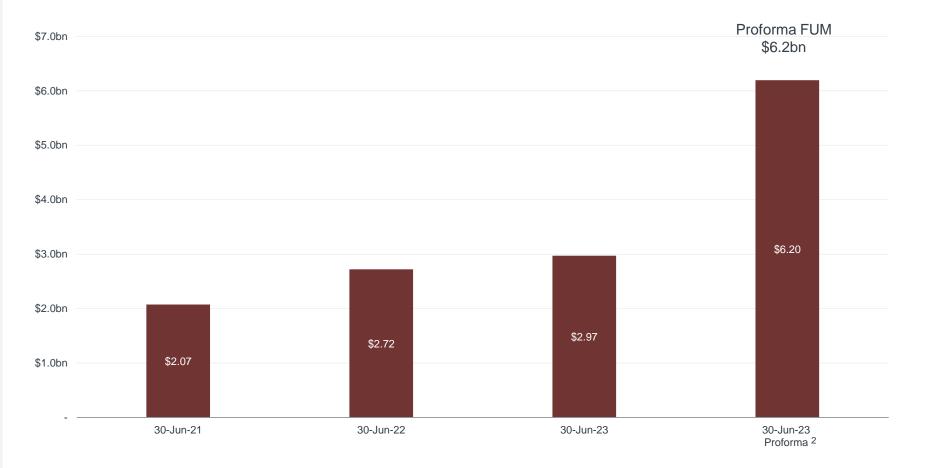
2. Proforma forecast FY24 run-rate base management fees on Elanor's FUM as at 30 June 2023 and FUM acquired as part of the Challenger transaction completed on 7 July 2023



Step change in FUM to \$6.2 billion^{1,2}

Step change growth in FUM from the acquisition of Challenger's real estate funds management business

FUM of \$6.2 billion, a 107% increase on 30 June 2023 FUM of \$3.0 billion



1. Consistent with the basis on which ENN's base management fees are calculated, figures reflect the Gross Asset Value of the various managed funds

2. FUM post the Challenger transaction which completed on 7 July 2023



Driving value of the Funds Management Platform: Secure, sustainable FUM (98% not subject to redemptions)

Elanor post the Challenger Transaction – Step change in FUM to \$6.2 bn

\$6.2bn

Retail	Office	Hotels, Tourism & Leisure	Healthcare	Industrial
\$2.6bn	\$2.4bn	\$0.6bn	\$0.3bn	\$0.3bn
Unlisted Retail Funds	Listed and Unlisted Office Funds	Unlisted Hotel, Tourism & Leisure Funds	Unlisted Healthcare Funds	Unlisted Industrial Funds



Driving value of the Funds Management Platform: Well positioned for further strong growth

	Strategic Positioning	Earnings and growth impact
Strategic Partnership with Challenger	 Acquisition consideration of \$37.7 million. Elanor growing AUM >2x to \$6.2 billion Challenger becoming Elanor's largest securityholder (13.6%) and with a representative on the Elanor Board 	 Successfully completed the integration with full realisation of forecast cost savings resulting in incremental EBITDA of over \$12 million in FY24 Significant institutional capital partner for the Group
Distribution agreement with Fidante to distribute Elanor's managed funds	Elanor's capital raising team embedded within Fidante. Exclusive distribution agreement combines Elanor's leading real estate funds management platform with Fidante's award winning capital raising capability	Elanor well positioned for growth; exclusive provider of real estate investment opportunities to Fidante (Challenger's market leading capital raising platform)
Secured investment mandate with Abu Dhabi Investment Council (ADIC)	 ADIC holds a 3% interest in Elanor Granted options to ADIC to acquire 7.5 million Elanor securities in three equal tranches over 3 years with exercise prices of between \$2.25 to \$2.75 per security 	 Significant institutional capital partner for the Group Tranches 2 and 3 of the options have vesting milestones linked to ADIC increasing its investment mandate with Elanor by a further \$0.5 billion in AUM
Acquisition has been significantly de-risked	Clawback provisions provide for enhanced and sustained strategic alignment	Securities held by Challenger and ADIC (24.75 million) are subject to claw-back (up to 63% over 3 years) based on certain milestones, including minimum base funds management fee targets



Differentiated Funds Management Capability

Elanor Investors Group: delivering investment outperformance



Elanor Investors Group

An ASX listed Australian real estate funds management business

Our Mission

To deliver exceptional investment returns and make positive and impactful social and environmental contributions to the communities in which we operate, and more broadly

Funds Under Management

A\$6.20 billion¹

Key Real Estate Sectors

Retail	
Office	
Hotels, Tourism & Leisure	হিন্স
Healthcare	Ú
Industrial & Logistics	

Our Key Investment Objective

Acquire and unlock value in real estate assets to deliver investment outperformance

Originate investments



Differentiated investment capability

across a multisector real estate platform

Unlock investment value

from a highly active approach to asset management

Deliver investment outperformance

>20% average realised investment return since 2014



Differentiated multi-sector real estate funds management capability

	Retail	[] Office	Hotels, Tourism & Leisure	ြဲ့ Healthcare	Industrial
Originating high investment quality opportunities	Invest in retail assets with a focus on everyday needs, secure income and significant value-for- risk opportunities	Invest in office assets that have clear competitive advantages in their respective markets	Invest in accommodation assets in the luxury and regional market segments with significant competitive advantages	Invest in healthcare real estate assets including multi- tenanted medical centres, day surgeries and select private hospitals	Invest in small to medium sized industrial and logistics opportunities; a segment of the industrial sector that presents high investment quality opportunities
Differentiated capability	Market leading experience and capability in acquisitions, asset management, leasing, repositioning and development management	Deep market knowledge and superior local intelligence	Unique, integrated hotel investment management platform: • Fund manager • Asset manager • Hotel operator	Strong operator relationships and deep understanding of healthcare ecosystems	Dynamic capability across acquisitions, development management and leasing
Unlocking investment value	Track record of delivering strong investment returns from managing and repositioning retail real estate assets	Active asset management and strategic leasing to grow capital value	End-to-end hotel operating capability to maximise operational performance and investment returns	Operator focused strategy to acquire high investment quality healthcare real estate assets in key healthcare precincts	Focus on opportunities in core industrial locations servicing the demand for last and middle mile logistics



Strong development pipeline to deliver growth in FUM and generate significant development and leasing fees





Current development pipeline at three Elanor Managed Fund retail shopping centre assets (Belconnen Markets, Clifford Gardens and Warrawong Plaza)

Significant development opportunity at Tweed Mall (1,250+ apartment dwellings and other mixed uses)

Warrawong Plaza recently shortlisted as one of 5 sites to be rezoned to allow the development of 1,118 apartments in a significant mixed use development

Establishment of the Riverside Mixed Use Development Fund to deliver a \$85m Project





Hotels, Tourism & Leisure Pipeline - \$100m+

Significant value-add development opportunities at Cradle Mountain Lodge, Mayfair Hotel, Chateau Yering and Estate Tuscany for delivery throughout FY24 and FY25 Commercial and Healthcare Pipeline - \$150m+

Significant development opportunity at Pacific Private Southport with DA submitted and approval imminent 4,000~8,000sqm building to create a healthcare hub at Pacific Private

Development Application to be submitted in Q3 at Burke St for a new ~8,000sqm development targeting a diverse range of uses

Development opportunities at 50 Cavill are being evaluated



Environmental, Social and Governance



Environmental, Social and Governance (ESG)

We continue to make positive and impactful social and environmental contributions to the communities in which we operate, and more broadly

ESG Strategy

Elanor's ESG Committee, reporting to the Board, is responsible for, and oversees, the Group's ESG strategy. In September 2023, Elanor will publish its annual ESG report summarising achievements during the year and setting the direction for our future sustainability endeavours across our nine areas of focus

Recent ESG Achievements

Environmental

Elanor, with the assistance of Energetics, has now measured energy usage and scope 1 & 2 carbon emissions across its diverse and growing portfolio. In FY23 Elanor's emissions intensity (using the location-based approach and excluding purchased carbon credits) was 33 kg- CO_2e/m^2 which was an improvement on FY22 of 35 kg- CO_2e/m^2 .

Elanor, with the assistance of Cundall, has incorporated climate change vulnerability assessments into the due diligence process before any asset is acquired. These important assessments look out to 2050 highlighting risks and mitigation strategies in relation to rising air temperatures, extreme rainfall, storm activity, flooding, bushfire and sea level rise.

Social

Elanor's collaboration with The Smith Family and FSHD Global Research Foundation has deepened during the year. In FY23, in combination with other activity and registered charities, Elanor again donated over 1% of core earnings to not-for-profit organisations.

Elanor has recently implemented a range of new employee engagement tools (including a Personal Growth Review program), wellness and mental health related initiatives, and learning and development resources for its people, Elanor's most important asset.

Governance

Elanor recently lodged its Modern Slavery Statement with the Australian Government and also published an ESG policy outlining how ESG risks and opportunities are managed, including our commitment and approach to integrating ESG principles across the business and the entire investment lifecycle.

Elanor has always strived to do business 'the right way' and with a robust ESG governance framework, Elanor recently satisfied the detailed ESG due diligence review of three significant institutional capital partners whose assets we are now managing.



Elanor, in partnership with The Smith Family, conducted a two-day Work Inspiration program at our head office in Sydney and at Featherdale Wildlife Park for students from a local high school





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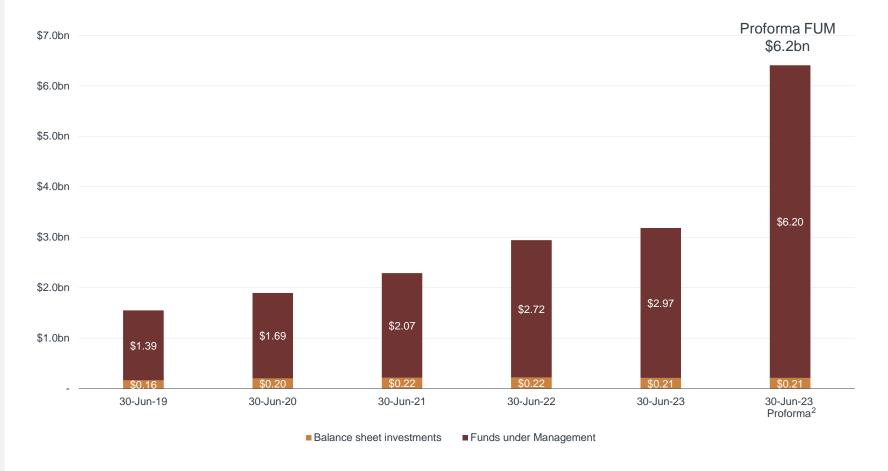
Funds Management



Continued strong growth in funds under management¹

\$6.2bn

Proforma Funds Under Management +128% since 30 June 2022



1. Consistent with the basis on which ENN's base management fees are calculated, figures reflect the Gross Asset Value of the various managed funds

2. FUM post the Challenger transaction which completed on 7 July 2023



Continued strong growth in funds management income

\$49.5m

Funds management income grew to \$49.5 million in FY23, an increase of +20% on FY22

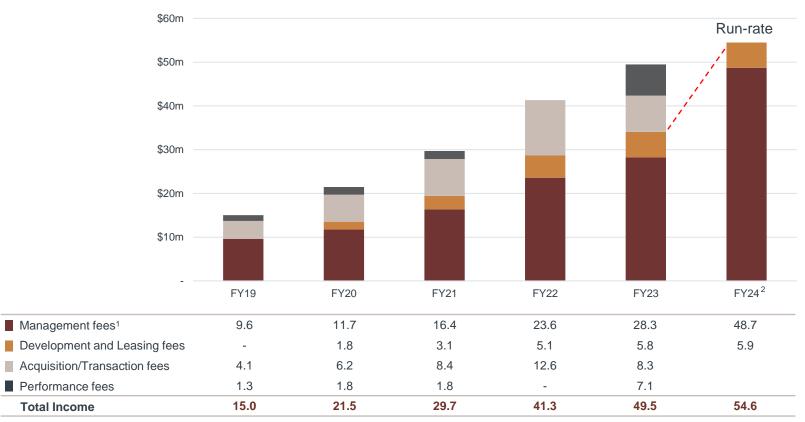
\$28.3m

Management fees grew to \$28.3 million in FY23, an increase of +20% on FY22

\$5.8m

Development and leasing fees from repositioning projects of

\$5.8m in FY23, a sustainable and growing source of funds management income (+14% increase on FY22)



Funds Management Income

1. Includes base management fees and Hotel operating fees

2. Proforma forecast FY24 run-rate base management fees on Elanor's FUM as at 30 June 2023 and FUM acquired as part of the Challenger transaction completed on 7 July 2023



Significant funds management achievements in FY23

\$329 million of equity raised relating to FUM of \$591 million – well positioned for FUM growth

	Strategic Positioning	Investment Outperformance
Elanor Healthcare Real Estate Fund Recapitalised by PNB, a government owned investment management company	Fund strongly positioned to grow portfolio of core healthcare real estate assets	HNW capital partners received a 12% realised IRR and a full liquidity event (\$145 million capital realisation)
Elanor Property Income Fund (EPIF) Launch of Elanor Property Income Fund in November 2022	Positions Elanor for retail capital inflows Open-ended, multi-sector property income fund delivering reliable monthly distributions	Delivered Elanor Retail Property Fund (ERF) investors a 15% premium to the trading price prior to the privatisation announcement
 Retail Managed Funds Established Tweed Mall Mixed-Use Real Estate Fund in October 2022 (\$52 million of equity raised from HNW capital partners) Riverside Plaza Syndicate Riverton Forum Fund 	 Strategic 5-hectare site well positioned to realise significant value following a mixed-use master plan for 1,250+ dwellings Valuation uplift of \$49 million following execution of value-add strategy for the Centre Dominant, convenience-based Perth metropolitan shopping centre with highly defensive qualities 	 ERF investors received a Special Distribution of 36c per security as part of ERF's value accretive privatisation and delisting Capital return to HNW capital partners reflecting an IRR of 45% since Fund inception Independently valued at \$107.6 million at 30 June 2023 (completed in March 2023 at a purchase price of \$98.8 million)
Elanor Hotel Accommodation Fund Acquisition of three high investment quality regional accommodation hotels (\$50 million of equity raised from HNW capital partners)	19 regional and luxury hotels (portfolio value of \$469 million at June 23) ¹	Further leveraging our integrated hotel operating and funds management platform
Elanor Commercial Property Fund	Like-for-like income growth of 6.8%, and increased occupancy to 98.4% with strong leasing metrics. Weighted average capitalisation rate of 6.95%	Delivered on FY23 FFO and distribution guidance of 11.0 cents and 9.4 cents per security respectively



Delivering leading investment performance and growth in funds under management

FY23 funds management achievements

1. Including Leura Gardens Resort (transaction completed July 2023)

Retail	Office	Hotels, Tourism & Leisure	Healthcare	Industrial
Initiatives Achieved	Initiatives Achieved	Initiatives Achieved	Initiatives Achieved	Initiatives Achieved
Acquisition of Tweed Mall Shopping Centre in the newly established Tweed Mall Mixed-use Real Estate Fund for \$87 million	Achieved positive leasing spreads of 16% reflecting the investment approach of investing in assets that present competitive	Acquired Sanctuary Inn Tamworth for \$16.5 million in August 2022	Recapitalisation of the \$289 million Elanor Healthcare Real Estate Fund in December 2022 with an Asian-based	Established an industrial real estate funds management capability with the recruitment of a team with deep experience in the
Launch of the open-ended, unlisted, multi- sector Elanor Property Income Fund (EPIF) with a portfolio value of \$117 million, following the privatisation and delisting of the Elanor Retail Property Fund Refinancing of the Riverside Plaza Syndicate	 advantages, including Harris St, Pyrmont: full floor lease to ITV Cavill Ave, Surfers Paradise: strong leasing success at increased market rents Gareema Court, Canberra: Terms agreed on lease renewal with Commonwealth of Australia 	Acquisition of Chateau Yering Hotel in Victoria for \$17.8 million and Wildes Boutique Hotel in Kangaroo Valley for \$12 million into the Elanor Hotel Accommodation Fund, growing the portfolio of high investment quality hotel accommodation properties to \$469 million ¹	institutional investor, providing a full liquidity event to investors 18 leasing deals completed in FY23, driving occupancy up to 92% across the portfolio Distributions and fund performance in line with guidance	industrial property sector Invest in small to medium sized industrial and logistics opportunities; a segment of the industrial sector that presents high investment quality opportunities
in December 2022, with a return of capital to investors of 52 cents per unit, generating an IRR to the fund investors of 45% since inception of the fund in October 2020	Workzone West achieved carbon neutral and 6 Star NABERS (only office asset in WA)	Acquisition of Country Place Hotel in the Dandenong Ranges, Victoria by Elanor for \$6 million		
Acquisition of Riverton Plaza in the newly established Riverton Forum Fund for \$99 million	ECF delivered FY23 guidance of 11 cents FFO and 9.4 cents Distribution per security	Acquisition of Leura Gardens in the Blue Mountains, NSW in July 23 for \$20 million		
Establishment of the Riverside Development Fund for 180 residential development in Queanbeyan, NSW. Successfully raised \$8m in Jun 23 for the property settlement		Acquisition of an additional 4ha of land at Mogo Wildlife Park in Jan 23 		26



Like-for-like valuations decreased by less than 0.7% in FY23

Retail, Healthcare and Hotel valuations have proved resilient reflecting improved market rents and the underlying performance of the assets. Higher cap rates in the Office sector partially offset by improved market rents

	FY22 Investment Property Value \$m	Like-for- like FY23 Revaluation \$m	FY23 CAPEX Spend & Other \$m	FY23 Acquisitions \$m	FY23 Investment Property Value \$m	30 June 2023 Weighted Average Capitalisation Rate %	30 June 2022 Weighted Average Capitalisation Rate %
Retail	1,081	+53	+56	+108	1,298	6.6	6.5
Hotels	365	+23	+15	+53	455	7.0	6.7
Office	810	-79	+19	-	750	6.7	6.0
Healthcare	289	-9	+12	-	292	5.6	5.1
Wildlife Parks	66	-6	-	-	61	13.0	13.0
Total	2,611	-18	+102	+161	2,855		



Managed fund interest rate risk management

Strong interest rate hedging position: significant protection against rising interest rates

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	All Funds	Retail	Office	Healthcare	Hotels, Tourism & Leisure
Lenders	10	7	2	2	3
Total debt facilities	\$1.5bn	\$0.7bn	\$0.4bn	\$0.1bn	\$0.2bn
Weighted average debt duration	1.9yrs	1.8yrs	2.3yrs	1.6yrs	1.5yrs
Weighted average hedge duration	1.9yrs	1.8yrs	2.6yrs	1.4yrs	0.6yrs
Weighted average hedging profile ¹	58%	44%²	83%	81%	46% ³

1. Not representative of any single fund. Aggregated across funds by sector

2. Unhedged positions in retail managed funds relate to funds with potential liquidity events in the short term and development capex facilities

3. Unhedged positions in Hotels, Tourism and Leisure relate to Elanor Hotel Accommodation Fund where the assets provide a strong natural inflation hedge (EHAF debt 94% hedged)

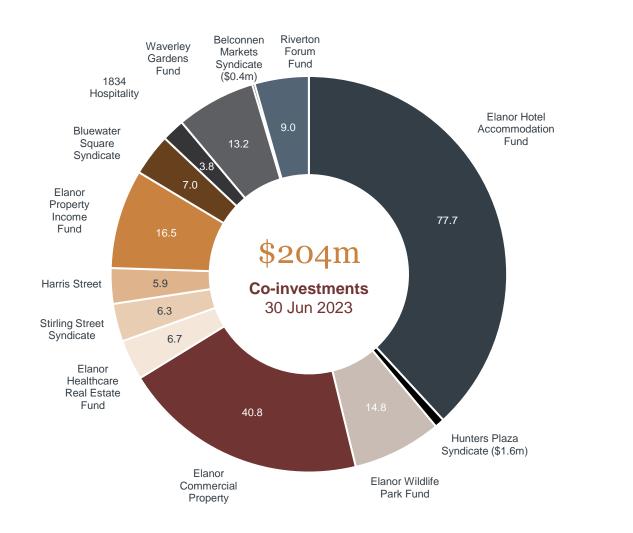


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Investment Portfolio



Managed fund co-investments



Capital Management

Significant capital management opportunity to unlock material Securityholder value by realising and recycling Elanor's coinvestments



Distributions from managed fund co-investments

	ENN Co-Investment 30 June 23 %	ENN Co-Investment 30 June 23 \$m	ENN Distribution FY23 \$m	ENN Distribution FY22 \$m
Office and Healthcare				
Elanor Commercial Property Fund	12.6%	40.8	3.7	3.7
Elanor Healthcare Real Estate Fund	5.0%	6.7	0.3	-
Stirling Street Syndicate	43.0%	6.3	0.1	0.2
Harris Street Fund	9.4%	5.9	0.3	0.0
		59.7	4.4	4.0
Retail				
Elanor Retail Property Fund	-	-	-	1.4
Elanor Property Income Fund	23.4%	16.5	0.7	-
Waverley Gardens Fund	15.0%	13.2	0.6	0.4
Bluewater Square Syndicate	42.3%	7.0	-	0.4
Belconnen Markets Syndicate	1.0%	0.4	-	-
Hunters Plaza Syndicate	5.9%	1.6	0.0	0.0
Riverton Forum Fund	15.0%	9.0	0.2	-
Narrawong Plaza Fund		-	-	0.1
		47.7	1.5	2.4
Hotels, Tourism and Leisure				
Elanor Hotel Accommodation Fund	30.6%	77.7	3.1	1.3
1834 Hospitality	25.0%	3.8	-	-
Elanor Wildlife Park Fund	42.8%	14.8	-	0.2
		96.3	3.1	1.5
GRAND TOTAL		203.7	9.1	7.9





Financial Results

Core earnings



Summary



Strong growth in **funds management income** to \$49.5 million



Strong growth in **funds management EBITDA** to \$17.1 million



Distributions from coinvestments increased 15% in FY23 compared to FY22

Contribution to Core Earnings	FY23 \$m	FY22 \$m	
Funds management income	49.5	41.3	
Corporate overheads	(32.4)	(26.6)	
Funds Management EBITDA	17.1	14.7	
Co-investment earnings	9.1	7.9	
Profit on sale of assets and co-investments	0.3	5.2	
STI (Core Earnings impact)	(2.8)	(2.5)	
Other income / (expenses)	0.2	0.1	
Core Earnings EBITDA	24.0	25.4	
Depreciation and amortisation	(1.4)	(1.1)	
Operating profit before interest and tax	22.6	24.2	
Interest income	0.8	1.0	
Borrowing cost	(7.3)	(5.5)	
Operating profit before tax	16.2	19.8	
Income tax (expense)/benefit	(3.7)	(1.5)	
Core Earnings	12.5	18.3	
No of Securities ('000)	124,069	121,916	
Operating EPS (cents)	10.15	14.98	
DPS (cents)	9.13	13.48	

Adjusted balance sheet

Capital Management

Executing strategic initiatives to drive ROE and grow EPS from a 'capital-lite' real estate funds management platform

Challenger Transaction

24.75m securities issued on 7 July 2023 as consideration for the Challenger transaction (consideration of \$37.7 million)

Proforma Net Assets over \$190 million

Balance Sheet ¹	30 June 2023 \$m	30 June 2022 \$m	
Assets			
Cash	18.8	12.7	
Receivables	23.3	18.9	
Manager contribution	3.6	4.5	
Financial assets	18.3	19.8	
Other current assets	0.7	0.4	
Property, plant and equipment	11.0	6.9	
Equity accounted investments	203.6	219.4	
Investment property	1.9	1.9	
Intangibles	1.5	1.4	
Deferred tax assets	5.0	4.0	
Total assets	287.7	290.1	
Liabilities			
Payables	6.3	5.4	
Lease Liabilities	3.8	5.4	
Distribution payable	2.0	5.4	
Income tax payable	-	0.0	
Other current liabilities	16.5	5.0	
Interest bearing liabilities	104.1	96.6	
Other non-current liabilities	0.3	0.2	
Total liabilities	133.1	118.0	
Net assets	154.5	172.1	
Number of securities ('000)	124,069	121,916	
NAV per security (\$)	1.25	1.41	
NTA per security (\$)	1.23	1.40	
Gearing (ND / TA less cash)	31.7%	30.2%	

1. Statutory Balance Sheet has been restated to reflect the co-investment in Elanor Hotel Accommodation Fund, Elanor Wildlife Park Fund, Bluewater Square Syndicate and Stirling Street Syndicate on an equity accounted basis

2. Gearing is defined as total borrowings less cash divided by total assets less cash





June 2023

Capital management – gearing less than 28% post Challenger transaction

\$107 million of debt facilities with a maturity of 2.0 to 3.0 years

\$67 million revolving facility provides capital management flexibility

Gearing¹ increased to 31.7% (from 30.2% as at 30 June 2022)

Significant covenant headroom LVR 30.8% (covenant 40%)

Key Debt Metrics	Unsecured Fixed Rate Notes	Unsecured Floating Rate Notes	Senior Secured Fully Revolving Debt Facility	
Facility Limit (\$m)	25.0	15.0	67.0	
Drawn amount (\$m)	25.0	15.0	67.0	
Headroom (\$m)	-	-	-	
Weighted average debt expiry (years)	2.3	3.0	2.0	
Proportion hedged (%)	100	-	-	
Weighted average hedge maturity (years)	2.3	n/a	n/a	
All in cost of debt (% p.a.)	7.75	n/a	n/a	



8

Outlook

Outlook





Build scale with institutional capital partners

Capitalise on opportunities presented by prevailing market conditions

Pipeline of funds management opportunities across all sectors of focus



Execute 'capitallite' strategy to drive ROE and grow EPS

Grow recurring

management

funds

EBITDA

Executing strategic initiatives to drive ROE and grow EPS from a 'capital-lite' real estate funds management platform

D C

Pursue strategic opportunities

Actively pursuing strategic opportunities to deliver growth in FUM and Securityholder value



Well positioned to execute its strategic objective to become the leading Australian real estate funds management group known for delivering exceptional investment returns for our capital partners



9

Appendices





Managed Fund Portfolio Metrics



Managed Fund Property Investment Portfolio Metrics

	Vehicle Type	No. of Assets	Gross Asset Value (\$m)	Occupancy	WALE	Gearing ¹
Office and Healthcare	venicie rype	NO. 01 A35613	Value (yill)	Occupancy		Gearing
Elanor Commercial Property Fund ²	Listed	8	493	98%	3.1yrs	35.1%
Stirling Street Syndicate	Unlisted	1	35	100%	2.5yrs	55.1%
Elanor Healthcare Real Estate Fund	Unlisted	6	308	92%	5.5yrs	45.7%
Burke Street Fund	Unlisted	1	84	100%	4.7yrs	48.5%
Harris Street Fund	Unlisted	1	172	98%	2.4yrs	59.7%
Retail						
Elanor Property Income Fund	Unlisted	4	117	95%	3.2	37.6%
Waverley Gardens Partnership	Unlisted	1	223	96%	4.3	57.9%
Clifford Gardens Partnership	Unlisted	1	177	95%	3.8	46.3%
Fairfield Centre Syndicate	Unlisted	1	124	93%	3.9	52.1%
Bluewater Square Syndicate	Unlisted	1	56	85%	3.1	54.4%
Belconnen Markets Syndicate	Unlisted	1	95	n/a	6.0	44.5%
Hunters Plaza Syndicate	Unlisted	1	57	99%	4.7	45.7%
Riverside Plaza Syndicate	Unlisted	1	119	94%	3.6	45.8%
Warrawong Plaza Fund	Unlisted	1	174	94%	5.9	44.0%
Tweed Mall Mixed-Use Real Estate Fund	Unlisted	1	92	96%	2.9	46.2%
Riverton Forum Fund	Unlisted	1	114	97%	3.9	40.3%
Hotels, Tourism and Leisure						
Elanor Hotel Accommodation Fund	Unlisted	18	467	n/a	n/a	43.3%
Elanor Wildlife Park Fund	Unlisted	3	66	n/a	n/a	31.8%

1. Gearing is defined as net debt less cash divided by total assets less cash as at 30 June 2023

2. Excludes 49% interest in Harris Street Fund





Portfolio Overview – ECF



Elanor Commercial Property Fund (ASX: ECF): portfolio metrics

Asset	Туре	Ownership (%)	Valuation ¹ (\$m)	NLA ² (m ²)	Valuation (\$ per m ²)	Cap Rate (%)	Occupancy ³ (%)	WALE ⁴ (years) INCOME	NABERS Energy (Stars)	Emissions Intensity (kg CO ₂ -e per m ²)
WorkZone West Perth, WA	External	100%	118.0	15,602	7,563	7.00%	100.0%	2.2	6.0	25.4
200 Adelaide St Brisbane, QLD	External	100%	50.0	5,957	8,393	6.50%	100.0%	6.7	4.0	90.6
Limestone Centre Ipswich, QLD	External	100%	29.6	7,331	4,037	8.50%	97.4%	3.1	Exempt	-
Campus DXC Adelaide, SA	External	100%	28.5	6,288	4,532	7.75%	100.0%	2.2	4.5	68.8
Nexus Centre Upper Mount Gravatt, Brisbane, QLD	External	100%	35.0	7,262	4,823	7.65%	100.0%	2.9	5.0	62.8
34 Corporate Drive Cannon Hill, Brisbane, QLD	Internal	100%	28.5	5,377	5,300	6.25%	90.5%	5.9	Exempt	-
Garema Court Canberra, ACT	External	100%	66.0	11,442	5,768	7.00%	100.0%	2.9	5.5	29.5
50 Cavill Avenue Gold Coast, QLD	External	100%	120.0	16,648	7,268	7.25%	97.2%	3.7	5.5	41.6
19 Harris St Pyrmont, Sydney, NSW	External	49.9%	81.8	12,549	13,068	5.75%	97.7%	2.4	5.0	50.9
Total			557.5	88,456	6,784	6.95%	98.4%	3.1	5.3	45.7

1. Adjusted for ownership percentage

2. Net Lettable Area, shown on a 100% interest basis

3. By area, excluding any rental guarantees and including Heads of Agreements over currently vacant space

4. By income, excluding any rental guarantees and including Heads of Agreements over currently vacant space



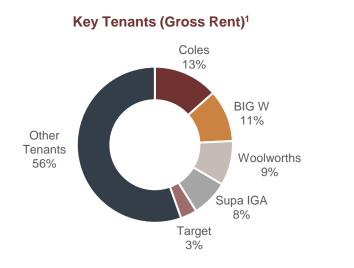


Portfolio Overview - EPIF

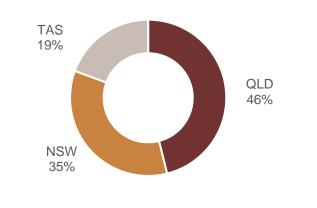


Elanor Property Income Fund (EPIF): portfolio metrics

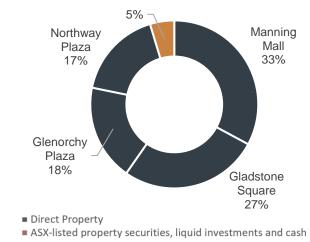
Property Name	Centre Type	State	Value ¹ (\$m)	Cap Rate	Lettable Area (sqm)	Occupancy ²	WALE (by Area)
Manning Mall	Sub-Regional	NSW	38.0	7.00%	10,725	95.9%	1.4
Gladstone Square	Neighbourhood	QLD	31.0	7.00%	6,842	83.4%	7.4
Glenorchy Plaza	Sub-Regional	TAS	21.4	7.25%	8,726	100.0%	1.8
Northway Plaza	Neighbourhood	QLD	19.8	7.00%	4,048	98.1%	3.7
Total			110.2	7.05%	30,341	94.5%	3.2







Portfolio Allocation



1. Direct Property Valuations as at June 2023

2. By lettable area, including signed heads of agreement





Portfolio Overview – EHREF



Elanor Healthcare Real Estate Fund: portfolio metrics

Asset	Туре	Valuation (\$m)	NLA ¹ (m ²)	Valuation (\$ per m ²)	Cap Rate (%)	Occupancy ² (%)	WALE ³ (years)	Car Parks
55 Little Edward St Spring Hill, QLD	External	101.8m	8,129	12,517	5.50%	78%	5.0	459
Pacific Private Southport, QLD	External	54.5m	7,907	6,893	5.75%	92%	7.4	228
Woolloongabba Community Health Centre Woolloongabba, QLD	External	47.0m	4,966	9,464	5.25%	100%	3.0	127
2 Civic Boulevard Rockingham, WA	External	27.8m	2,986	9,294	5.50%	100%	4.8	0
Broadway Medical Centre Ellenbrook, WA	External	12.9m	1,650	7,786	5.75%	100%	5.6	88
Highpoint Health Hub Ashgrove, QLD	External	48.0m	6,116	7,848	6.25%	97%	5.9	109
Total		291.9m	31,754	9,191	5.65%	92%	5.5	1,011

By area, excluding any rental guarantees and including Heads of Agreements over currently vacant space
 By income, excluding any rental guarantees and including Heads of Agreements over currently vacant space





Portfolio Overview – EHAF



Elanor Hotel Accommodation Fund: portfolio metrics

Hotels	State	Rooms	30 June 2023 Book Value (\$m)	30 June 2023 Stabilised Yield (%)	Operator	Acquired
Byron Bay Hotel & Apartments	NSW	43	34.50	7.00%	Elanor	2016
ibis Styles Eaglehawk	NSW	151	22.5	7.50%	Elanor	2014
Estate Tuscany Hunter Valley	NSW	39	12.8	8.00%	Elanor	2022
Parklands Resort Mudgee	NSW	72	24.0	7.25%	Elanor	2016
ibis Styles Port Macquarie	NSW	45	15.5	7.50%	Elanor	2016
Mantra Wollongong	NSW	44	15.0	7.25%	Elanor	2014
Mantra Pavilion Wagga Wagga	NSW	45	9.0	7.75%	Elanor	2016
Sanctuary Inn Tamworth ¹	NSW	60	16.8	8.00%	Elanor	2022
Wildes Boutique Hotel, Kangaroo Valley	NSW	26	12.1	7.50%	Elanor	2023
Mayfair Hotel Adelaide	SA	170	91.5	5.75%	Elanor	2019
Adabco Boutique Hotel Adelaide	SA	69	15.5	6.50%	Elanor	2019
Clare Country Club	SA	65	17.3	9.00%	Elanor	2020
Barossa Weintal Resort	SA	52	13.5	8.00%	Elanor	2020
ibis Styles Canberra	ACT	207	33.5	7.25%	Elanor	2017
ibis Styles Tall Trees	ACT	83	14.0	7.25%	Elanor	2016
ibis Styles Albany	WA	50	3.1	11.00%	Elanor	2014
Peppers Cradle Mountain Lodge	TAS	86	80.0	6.75%	Elanor	2011
Chateau Yering Hotel, Yarra Valley	VIC	32	18.8	6.00%	Elanor	2023
Total / WTD Average		1,428	449.2	6.96%		





Portfolio Overview – EWPF

- Elanor

Total Land Size Total Value 52.5 ha \$60.9m

Portfolio Metrics



Elanor Wildlife Park Fund

Featherdale Sydney Wildlife Park

Doonside, Western Sydney, NSW

Land Size 3.3 ha Value \$33.1m



Hunter Valley Wildlife Park Hunter Valley, NSW

Land Size 20.2 ha

\$16.9m



Mogo Wildlife Park South Coast of NSW

Land Size 29 ha Value \$10.9m





Portfolio Overview – Single Asset Funds



Burke Street Fund

2 Burke St, Woolloongabba, QLD

Overview

The Property comprises two
buildings located opposite
Princess Alexandria Hospital
and short walking distance to
Park Road Railway Station

One building is a purpose built three level medical office complex fully leased to the Queensland State government for Metro South Health The other building is a fully refurbished two level office building fully leased to the Catholic Church Archdiocese of Brisbane for its agency, Brisbane Catholic Education

Financial

\$79.9 million
\$9,251 per m ²
5.60%
100%
4.7 years
3.00%

Net Lettable Area (NLA)	8,637 m ²
Car Parks	185
Car Parking Ratio	1:47
Key Tenants	Catholic Education QLD, Queensland Health
NABERS Energy Rating	Unrated
NABERS Water Rating	Unrated
Typical Floor Plates	4,000 m ²









19 Harris St, Pyrmont, NSW









Overview

Seven level, Prime Grade office building located in the highly desirable and highgrowth CBD Fringe suburb of Pyrmont

NABERS Climate Active Carbon Neutral certification and WiredScore Silver rating Large, rectangular, 2,000m² floor plates suitable for multifloor or small suite tenancies

Financial

Valuation	\$81.8 million
Valuation per m ²	\$13,068 per m ²
Cap Rate	5.75%
Occupancy	97.7%
WALE by income	2.4 years
Weighted Average Rent Review	3.70%

Net Lettable Area (NLA)	12,549 m ²
Car Parks	139
Car Parking Ratio	1:90
Key Tenants	Thomson Reuters, ITV, McGrath Real Estate
NABERS Energy Rating	5.0 Stars
NABERS Water Rating	5.0 Stars
Typical Floor Plates	2,000 m ²



Stirling Street Syndicate

34-50 Stirling Street, Perth, WA

Overview

High-quality, campus style
office accommodation fully
refurbished in 2009

Positioned on the northern fridge of the Perth CBD, within short walking distance to Perth Central and McIver Train station Located in a high-growth precinct with significant infrastructure developments in the local area

Financial

Valuation	\$34.5 million
Valuation per m ²	\$5,350 per m ²
Cap Rate	7.0%
Occupancy	100.0%
WALE by income	2.5 years
Weighted Average Rent Review	3.0 %

Net Lettable Area (NLA)	6,448 m ²
Car Parks	22
Car Parking Ratio	1:293
Key Tenants	Public Transport Authority
NABERS Energy Rating	4.5 Stars
NABERS Water Rating	4.5 Stars
Typical Floor Plates	3,000 m ²









Belconnen Markets Syndicate

Capital Food Markets, Belconnen, ACT





Overview

'Capital Food Markets' development is under construction to commence trading as a premium fresh food market and casual dining precinct in mid-2023 The Markets strategy has unlocked surplus land value for a new mixed-use precinct in one of Canberra's fastest growing areas comprising approximately 1,000 dwellings, anchored by the new 'Capital Food Markets'

Financial

Valuation on Completion	\$71.0 million
Valuation per m ²	\$9,757 per m ²
Cap Rate	5.75%
WALE by income	6.0 years

Site Area	13,140 m ²
Net Lettable Area (NLA)	7,277 m ²
Car Parks	200
Car Parking Ratio	3.0/100m ²
Number of Specialties	30+



Belconnen Markets Syndicate

2 Ibbott Lane, Belconnen, ACT

Overview

Elanor delivered the strip retail precinct in December 2020, located in the Capital Food Markets precinct The strip mall precinct is fully leased to a diverse tenancy mix including Chemist Warehouse, Petbarn, Barbeques Galore, Toyworld, gymnasium, home improvement provider and medical centre

> CHEMIST WAREHOUSE DISCOUNT CHEMIST

> > 8

Financial

Valuation	\$31.0 million
Valuation per m ²	\$8,234 per m ²
Cap Rate	5.25%
Occupancy	100%
WALE by income	6.1 years

Physical

Site Area	4,818 m ²
Net Lettable Area (NLA)	3,765 m ²
Car Parks	107
Car Parking Ratio	2.9/100m ²



Number of Specialties







Bluewater Square Syndicate

Bluewater Square, Redcliffe, Queensland





Overview

Bluewater Square is a modern and convenient shopping centre, located 30km north of the Brisbane CBD. The Centre focuses on non-discretionary retail, including medical, gymnasium and government offices and professional suites Anchored by a strong performing Woolworths Supermarket and supported by national retailers including Club Lime Gym, BWS, Terry White Chemist and Australia Post

Financial

Valuation	\$55.5 million
Valuation per m ²	\$5,508 per m ²
Cap Rate	6.00%
Occupancy	85%
WALE by income	3.1 years
Moving Annual Turnover (Comparable)	\$44.2 million

Site Area	13,560 m ²
Net Lettable Area (NLA)	10,077 m ²
Car Parks	417
Car Parking Ratio	3.9/100m ²
Key Tenants	Ó
Number of Specialties	40



Clifford Gardens Fund

Clifford Gardens, Toowoomba, Queensland

Overview

Clifford Gardens is a single-level sub-regional shopping centre located approximately 3km south-west of Toowoomba's CBD and 120km west of Brisbane Anchored by Woolworths, Coles and Big W; and over 80 specialty tenancies, a 400 seat food court and a variety of services including a strong financial precinct



Valuation	\$170.0 million
Valuation per m ²	\$6,097 per m ²
Cap Rate	7.00%
Occupancy	95%
WALE by income	3.8 years
Moving Annual Turnover (Comparable)	\$142.0 million

Site Area	90,417 m ²
Net Lettable Area (NLA)	27,884 m ²
Car Parks	1,600
Car Parking Ratio	5.8/100 m ²
Key Tenants	
Number of Specialties	85









Fairfield Centre Syndicate

Fairfield City Central, Fairfield, New South Wales





Overview

Fairfield City Central is a multi-storey shopping centre located in bustling Fairfield, approximately 45km West of the Sydney CBD. Anchored by Woolworths, Anytime Fitness, Oz Education Childcare and Best and Less; with over 90 specialty tenancies.

Financial

Valuation	\$120.0 million
Valuation per m ²	\$5,872 per m ²
Cap Rate	6.25%
Occupancy	93%
WALE by income	3.9 years
Moving Annual Turnover (Comparable)	\$49.2 million

Site Area	22,220 m ²
Net Lettable Area (NLA)	20,437 m ²
Car Parks	1,313
Car Parking Ratio	6.4/100m ²
Key Tenants	ŵ
Number of Specialties	88



Hunters Plaza Syndicate

Hunters Plaza, Auckland, New Zealand

Overview

Hunters Plaza is a convenience-based shopping centre located in a growing catchment in metropolitan Auckland, New Zealand Anchored by Countdown (Woolworths) and Kmart; with Chemist Warehouse, City Fitness, Postie Plus and 45 specialty tenancies

Financial

Valuation	NZ\$55.0 million
Valuation per m ²	\$3,215 per m ²
Cap Rate	8.00%
Occupancy	99%
WALE by income	4.7 years
Moving Annual Turnover (Comparable)	\$81.3 million

Site Area	28,800 m ²
Net Lettable Area (NLA)	17,108 m ²
Car Parks	859
Car Parking Ratio	5.0/100m ²
Key Tenants	<u>í</u>
Number of Specialties	45







Riverside Plaza Syndicate

Riverside Plaza, Queanbeyan, New South Wales





Overview

Riverside Plaza is a neighbourhood shopping centre located in Queanbeyan, NSW a growing south-eastern Canberra corridor. The Centre is a core supermarket anchored shopping centre Anchored by Coles supermarket; with 56 specialty tenancies and a two level commercial office precinct anchored by the Australian Electoral Commission (Commonwealth Government)

Financial

Valuation	\$116.0 million
Valuation per m ²	\$5,295 per m ²
Cap Rate	6.50%
Occupancy	94%
WALE by income	3.6 years
Moving Annual Turnover (Comparable)	\$108.0 million

Site Area	30,695 m ²
Net Lettable Area (NLA)	21,908 m ²
Car Parks	591
Car Parking Ratio ¹	4.5/100m ²
Key Tenants	coles
Number of Specialties	54



Tweed Mall Mixed-Use Real Estate Fund

Tweed Mall, Tweed Heads, New South Wales

Overview

Tweed Mall is a convenience based triple supermarket based Centre located in Tweed Heads, 4km from the Gold Coast Airport. The Centre is anchored by strongly performing Woolworths, Coles, Aldi and Target The Fund strategy is provide investors income from Tweed Mall while securing a master plan approval to unlock significant mixed-use development potential

Financial

Valuation	\$88.5 million
Valuation per m ²	\$3,798 per m ²
Cap Rate	6.75%
Occupancy	96%
WALE by income	2.9 years
Moving Annual Turnover (Comparable)	\$156.1 million

Site Area	50,005 m ²
Net Lettable Area (NLA)	23,299 m ²
Car Parks	942
Car Parking Ratio	4.0/100m ²
Key Tenants	🍥 coles 🔣 🧿
Number of Specialties	62





Warrawong Plaza Fund

Warrawong Plaza, Wollongong, New South Wales





Overview

Warrawong Plaza is a two-level sub-regional shopping centre located approximately 9km south of the Wollongong CBD

Anchored by Coles, ALDI, Big W, Hoyts; with Rebel, Country Grocer, TK Maxx and over 90 specialty stores. Woolworths will be introduced in 2024 making the centre the only triple supermarket centre in Greater Wollongong

Financial

Valuation	\$168.0 million
Valuation per m ²	\$3,891 per m ²
Cap Rate	6.50%
Occupancy	94%
WALE by income	5.9 years
Moving Annual Turnover (Comparable)	\$199.5 million

Physical

Site Area	69,860m ²
Net Lettable Area (NLA)	43,179m ²
Car Parks	1,525
Car Parking Ratio	3.5/100m ²

Key Tenants

coles 🔣 🍈 👓 HOYTS

Number of Specialties

92



Waverley Gardens Fund

Waverley Gardens, Mulgrave, Victoria

Overview

Waverley Gardens is a sub-regional shopping centre located in a strong population growth corridor of the Melbourne Metropolitan area, 25km south-east of the CBD Triple supermarket anchored Centre plus a Big W discount department store; with a flagship Henry's Mercato, Reject Shop, TK Maxx, Lincraft and over 100 specialty tenancies

Financial

Valuation	\$218.0 million
Valuation per m ²	\$5,555 per m ²
Cap Rate	6.00%
Occupancy	96%
WALE by income	4.3 years
Moving Annual Turnover (Comparable)	\$208.6 million

Site Area	106,144 m ²
Net Lettable Area (NLA)	39,245 m ²
Car Parks	1,979
Car Parking Ratio	5.0/100 m ²
Key Tenants	🌀 coles 🔣 🔤
Number of Specialties	118









Riverton Forum Fund

Riverton Forum, Riverton, Western Australia





Overview

Riverton Forum is a sub-regional shopping centre located approximately 11km south-east of the Perth CBD Anchored by Woolworths and Big W; with four pad sites and over 60 specialty stores

Financial

Valuation	\$107.6 million
Valuation per m ²	\$5,439 per m ²
Cap Rate	6.88%
Occupancy	97%
WALE by income	3.9 years
Moving Annual Turnover (Comparable)	\$128.8 million

Site Area	63,000 m ²
Net Lettable Area (NLA)	19,783 m ²
Car Parks	1,186
Car Parking Ratio	6.0/100m ²
Key Tenants	ത് 👓
Number of Specialties	64

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